

## AHRC PERFORMANCE MANAGEMENT SCORECARD 2007-08

	Key Deliverables	Target	Milestone	Progress	Current Status	Change in Status since last quarter
1	Sustain support for team-based and collaborative research	Increase the percentage of the responsive mode research budget allocated to this activity to 75% in 2007/08  (The delivery of AHRC's Strategic Programmes target 5 contributes to this deliverable).	<b>Q4:</b> Maintain the percentage of responsive mode research budget allocated to team-based activity to a minimum of 75% by the end of 2007/08 (large grants, fellowships) and 25% to individual researchers (Research leave, practice led and applied). No further targets thereafter.			
2	Sustain support for individual researchers	The percentage of responsive mode research budget allocated to this activity to be 25% in 2007/08	<b>see above</b>	<b>See above</b>	<b>see above</b>	<b>see above</b>
3	Research programme development informed by a regular series of subject reviews	Consider the outcomes of the programme of subject area reviews and determine the future review mechanism	<b>Q1:</b> Confirm future approach			

Footnote: Q1 = Quarter 1 (April – June 2007); Q2 = Quarter 2 (July – Sept. 2007); Q3 = Quarter 3 (October – Dec. 2007); Q4 = Quarter 4 (January - March 2008)

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4	Support entrepreneurship amongst researchers in the Arts and Humanities	<p>4.1 Create an AHRC Network of Knowledge Transfer Professionals in HEIs: The Research Exchange Network</p> <p>4.2 Promote the Knowledge Catalyst, KT Fellowship, and KTP schemes that facilitate KT between HEIs and a variety of non-academic audiences.</p> <p>New Addition: 4.3 Identify opportunities for a new Knowledge Exchange programme to be co-funded by a non-academic partner.</p>	<p><b>Q3:</b> Roll out the online networking tool for KT Researchers</p> <p><b>Q3:</b> Hold 2<sup>nd</sup> annual conference to share best practice</p> <p><b>Q3:</b> Second tranche of KT fellowship awards announced</p> <p><b>Q1:</b> AHRC/BBC Knowledge Exchange Programme awards announced</p> <p><b>Q2:</b> exploratory co-funded workshops to explore the potential for a new programme</p>			

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5	The establishment of strategic research programmes	<p>5.1 Continue existing strategic programmes</p> <p>5.2 Embed Religion and Society</p> <p>5.3 Launch Beyond text</p> <p><b>New: Heritage</b> 5.4 Develop a lead for the Research Councils in co-ordinating UK heritage science research</p>	<p><i>Religion and Society</i>  <b>Q1</b> Phase 1 -outcomes collaborative doctoral awards and outline large grant applications: April 07.  <b>Q2:</b> Research Network and Workshops applications outcomes  <b>Q2:</b> full applications for large grants outcomes: August 07.  <b>Q2</b> Phase 2 - steering Committee meets to agree priorities  <b>Q3</b> Launch call for applications in phase 2:</p> <p><i>Beyond Text</i>  <b>Q3</b> Application routes agreed by steering committee  <b>Q4:</b> closing date for first competition.</p> <p><i>Heritage</i>  <b>Q1:</b> Appoint programme director to liaise with other funders  <b>Q4:</b> In collaboration with the Programme Director, establish a baseline of funding across the Research Councils.  <b>Q4</b> develop a draft programme specification for a potential new programme  <b>QX:</b> HoL review in 2008 date TBC</p>			

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6	Sustain the health of strategically important subjects (including language-based area studies)	<p>6.1 Establish 4 new centres of excellence to be a national focus for language-based studies of China, Japan, the Arab-speaking world and Eastern Europe and the Former Soviet. Completed in 2006.</p> <p>6.2 Ring-fenced doctoral award programme. Scheme complete and concluded in 2006</p> <p><b>6.3 Add:</b> Monitor the health of disciplines on an annual basis</p>	<p>6.1 and 6.2 complete. No further milestones</p> <p><b>Q3.</b> Health of Disciplines report considered by K&amp;E Committee.</p>			
7	To enhance the ICT infrastructure and facilities to support research in the Arts and Humanities	Develop the AHRC's ICT Strategy and build capacity in the use of ICT for research	<b>Q1</b> announce E-Science awards in April 2007. Awards commence from September 2007			

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8	To enhance opportunities for interdisciplinary research	<p>Develop and implement a portfolio of programmes to promote and support interdisciplinary research.</p> <p><b>Added:</b></p> <p>Continue ongoing activities:</p> <ul style="list-style-type: none"> <li>• Design for the 21<sup>st</sup> C</li> <li>• Phase 2 Centres</li> <li>• Networks and workshops</li> <li>• Diasporas and Identities</li> <li>• Landscape and Environment</li> </ul>	<b>Q3:</b> Culture of Consumption final report considered by Research Committee late 2007.			

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9	To establish the first-ever integrated strategy for research support in Museums and Galleries	To implement a portfolio of research support and evaluation within and involving museums and galleries by the end of 2007/08	<p><b>Q1:</b> Announce the outcome of the 2<sup>nd</sup> round of workshops</p> <p><b>Q3:</b> Announce the call for a 3rd round of workshops OR organise a networking event</p> <p><b>Q4:</b> Announce the delayed call for research to underpin exhibitions</p>			
10	Research and Knowledge Transfer programme development informed by a regular series of sector interaction studies (SIS)	Review the AHRC's approach to SIS's.	<b>Complete. No further targets.</b>			
11	Enhance links between the HE and private and public sectors through Collaborative Doctoral Awards	Build on the baseline figure of 40 awards made in 2005 and 50 awards made in 2006	<p><b>Q1:</b> Complete the 2007 competition and make up to 60 Collaborative Doctoral awards</p> <p><b>Q2:</b> Call for the 2008 Doctoral Award competition announced</p> <p><b>Q4:</b> Complete the 2008 and make 75 awards</p>			

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12	Shift resources within the postgraduate budget to focus support on students preparing for and undertaking Doctoral research.	New doctoral awards to constitute 50% of total awards in the 2007 competition  <b>New:</b> Implement a new mechanism for the delivery of postgraduate awards and communicate changes to the sector	<b>Q2:</b> New doctoral awards to constitute 50% of total awards in the 2007 competition  <b>Q3:</b> complete design of the new PG delivery mechanism <b>Q3:</b> announce call under new Block Grant Mechanism. Deadline for applications in August 2008.			
13	To support the development of career paths for academic researchers in the arts and humanities	Establish whether there are adequate pathways and associated training for arts and humanities academics and seek to enhance career development opportunities	<b>Q3:</b> Complete reviews of research training landscape and research careers to inform provision <b>Q4:</b> closing date for Collaborative Research training Scheme awards <b>Q3:</b> modify research training payments for doctoral students generic skills only <b>Q4:</b> training payments for postdoctoral researchers <b>Q4:</b> further networking events for young career researchers complete			

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14	To strengthen links between the creative industries (CIs) and the arts and humanities research base	Develop a programme of innovative forms of knowledge transfer and research for and with the CIs	<p><b>No further actions</b></p> <p><b>Q1:</b> Delayed KT Task Group report to be published</p> <p>KTP scheme activities are now reported under DP target 4.</p>			

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15	Provide support for interdisciplinary research at the international level and improve the co-ordination of arts and humanities research at the European level	Ensure that arts and humanities researchers access funds to collaborate with international counterparts while removing bureaucratic obstacles (such as double jeopardy)	<p><b>Q1:</b> Change nature of engagement with ESF to allow researchers to access responsive mode funds to facilitate European collaboration</p> <p><b>Q2:</b> Design procedures and content for joint-call for 2 European research programmes that will fund transnational, interdisciplinary research on a 'common-pot' basis (via Humanities ERA-NET).</p> <p><b>Q4:</b> Bi-lateral co-funding agreements with counterpart organizations that avoid double jeopardy, in those areas identified in AHRC international strategy and/or GSIF strategy. At least 4 from the following: US, Brazil, China, Japan, Taiwan, and South Korea, Germany</p> <p><b>Q4:</b> Joint funded collaborative research projects through single peer review mechanism, embedded in AHRC procedures.</p> <p><b>Q1:</b> outcome of LOCI scholarships announced.</p>			
		Work with ESRC to fund 20 international LoCI scholarships				

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16	Enhance activities for public engagement in the context of our interpretation of Science and Society	Develop and implement a portfolio of events and activities in support of public engagement  <b>new: Now taken forward through engagement with RCUK Science in Society Unit and HEFCE Public Engagement Centres</b>	<b>No further milestones</b>			
17	Enhance our stakeholder engagement programme to ensure that key non-academic stakeholders are covered as well as the academic community	Implement AHRC's new Managing External Stakeholders Plan  <b>New: Increase AHRC's influence on UK policy makers and the contribution of arts and humanities research to UK policy development</b>	<b>Q2:</b> Introduce a system of stakeholder account management by region  <b>Q3:</b> Establish a policy function within AHRC  <b>Q4:</b> Identify 3 core areas for the 2007-08 Communications campaign			

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18	To work towards the agreed cross-Council efficiency targets for 2007-08	To direct our funding towards new priority investments, to add value to the Research Budget by leveraging additional support and to reduce the proportion of our budget spend on administration	<b>Q4:</b> Admin costs to be reduced to 3.6% by end of 2007-08. Admin savings of £0.10m, reprioritisation of £8.25M, and co-funding increased by £0.05m by the end of 2007-08			
19	<b>New: Manage a period of significant organisational change</b>	<p>Continue to deliver core business (above)</p> <p>Contribute to the development and delivery of shared service harmonisation</p> <p>Redesign and restructure the AHRC to ensure that it is fit for purpose</p>	<p><b>Milestones above</b></p> <p><b>Q1:</b> Retained functions defined</p> <p><b>Q2:</b> Final business case and migration plan agreed</p> <p><b>Q3:</b> complete recommendation to Council on revised decision-making structures</p>			